



December 3, 2014

Nora Smith, Project Manager and Project Lead
Ken Rea, Dialog Design
SMP Engineering
SNC Lavalin Engineering
Greg Thompson and Scott Samuels, Meditek
Ken Mattie and Cam Thomson, Philips Healthcare
Lucas Gill and Dave LaVictoure, Ellis Don Construction Managers

RE: FMC McCaig 3-5 Interventional Cardiology Operating Room

As I begin to receive and close out the final documents for the second Interventional Suite, I've had the opportunity to reflect on the journey to this, the final OR on McCaig 3rd floor. Many of you were part of the initial build of the McCaig Tower OR's and some have joined the team as part of the design and construction of the Interventional Trauma OR, tough work to be the first and the best!

This most recent experience has been a demonstration of unique and expert teamwork by a group of committed professionals. I can say with all sincerity that it has been an honour to work with a team that respectfully challenges each other, our partners, technology, timelines and dollars to deliver on time and in budget, something we can all be proud of.

I want to thank you and acknowledge your valued contributions to the success of this project and the benefits it will provide for the patients and staff of the Foothills Medical Centre and the Calgary Zone.

Sincerely,

A handwritten signature in cursive script that reads "Denise Brind".

Denise Brind
Executive Director - Surgery, Women's Health, Trauma Services
& Southern Alberta Organ and Tissue Donation Program
Foothills Medical Centre
Alberta Health Services - Calgary Zone

cc: Michael Rijavec, Sr. Project Manager